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PEBBLE PROFILER

INTL CLASS: 9 (Electrical & Scientific Apparatus)
STATUS: Registered; Intent to Use - Application
USDTO STATUS: Registered - November 30, 2004

USPTO STATUS: Registered - November 30, 2004 GOODS/SERVICES: (INT. CL. 9) DATABASE SYSTEM COMPRISED OF COMPUTER SOFTWARE THAT IDENTIFIES AND MEASURES THE FUNCTIONS

BEING PERFORMED BY PERSONNEL IN AN ORGANIZATION

SERIAL NO.: 76-459,773 FILED: October 21, 2002

REG. NO.: 2,905,564

REGISTERED: November 30, 2004

FIRST USE: October 14, 2002 (Intl Class 9)

FIRST COMMERCE: December 10, 2002 (Intl Class 9)

PUBLISHED: September 7, 2004

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DISCLAIMS: PROFILER

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May 21, 2004 CORRESPONDENCE RECEIVED IN LAW OFFICE

May 21, 2004 CORRESPONDENCE RECEIVED IN LAW OFFICE

May 21, 2004 TEAS RESPONSE TO OFFICE ACTION RECEIVED

February 19, 2004 NON-FINAL ACTION E-MAILED

February 19, 2004 USE AMENDMENT ACCEPTED

January 9, 2004 CORRESPONDENCE RECEIVED IN LAW OFFICE

January 12, 2004 EMAIL RECEIVED

January 12, 2004 EMAIL RECEIVED

December 5, 2003 NON-FINAL ACTION MAILED

November 7, 2003 AMENDMENT TO USE PROCESSING COMPLETE

September 29, 2003 USE AMENDMENT FILED

September 29, 2003 CORRESPONDENCE RECEIVED IN LAW OFFICE

October 30, 2003 CASE FILE IN TICRS

September 29, 2003 PAPER RECEIVED

March 28, 2003 NON-FINAL ACTION MAILED

March 6, 2003 ASSIGNED TO EXAMINER

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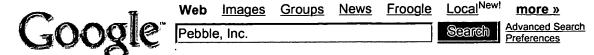
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           416: DIALOG COMPANY NAME FINDER (TM) 2005/Feb
       16
Examined 300 files
           492: Arizona Repub/Phoenix Gaz 19862002/Jan 06
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           500: Extel Intl Financl Cards_1992-2005/Mar W3
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           515: Dun's Elec. Bus. Dir. (TM) 2004/Dec
           516: D & B - Duns Market Identifiers_2004/Dec
          519: D&B-Duns Finan.Records Plus(TM) 2005/Jan
          531: ABD data By InfoUSA Feb/2005
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       12 545: Investext(R)_1982-2005/Mar 22
       2 547: Experian Business Credit Profiles_2005/Feb W4
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           991: NewsRoom 2004 Jan 1-2004/Oct 31
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995: NewsRoom 2000



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The Pebble Profiler "Do the Right Things Right"

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Welcome to Pebble, Inc.
creators of the most cost-effective and efficient organization profiling software.

Who needs organization profiling software? It comes back to the old adage that "you can't manage what you can't describe." Excellent control in execution of strategy comes from knowing what is being affected and how. Pebble Profiler not only gives you the big picture, but also the necessary supporting detail. Any organization integration, major reorganization, major software implementation, and / or new strategy implementation needs Pebble Profiler to reduce risk, speed up the effort and improve results.

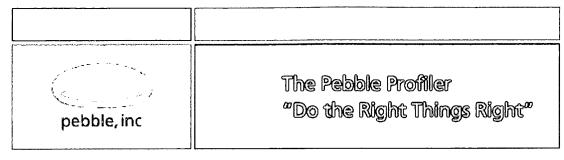
Pebble Profiler is a unique new software tool that fully documents every employee's work by using smart-prompt interviews that take only a few hours on their web browsers. It then uses that information to 'profile' how work actually flows through the entire organization! This process is called discovery, and the end product is called an organization profile.

What this amounts to is a revolutionary ability to reveal, shape and monitor an organization's capacity to do the right things the right way, down to the last individual. Pebble Profiler drastically reduces the discovery time to flowchart organizational units and supply chain processes! The visibility that Pebble Profiler provides encourages what-if analysis for optimum revision of existing processes or design of new ones prior to implementation. With Pebble Profiler, it is now practical to keep refining processes until the desired results are obtained, because it is no longer prohibitive to repeat the discovery process. In summary, Pebble Profiler provides you the right information and control for an improved chance of success, of having that big payoff.

Since it is an 'employee-centric' discovery tool, Pebble Profiler uncovers disconnects within the organization, like islands of isolated effort, which do not contribute to the organization's goals. By revealing low-hanging fruit for improvement, Pebble Profiler provides quick payback. Your organization is empowered to fix broken processes and consciously redesign weak ones to implement strategy and eliminate waste.

Check out our demos with swim lane diagrams and flowcharts to see how Pebble Profiler works, and what it does!

* Patènt Pending



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Pebble Profiler Features

Define Hierarchies For an Organization

A user, or system administrator, sets up an organizational structure in the profiling system. The 'User organization', the organization that is licensed to use the system, may be a holding company with subsidiaries, or it may be a business unit of a larger organization. Pebble Profiler allows you to define parent and subsidiary organizations as they relate to the User organization. Moreover, the profiling system can support any number of hierarchies within their organization, using their unique terminology for each hierarchical level—such as divisions and departments—within their organizational structure. The same structuring can also be applied to their external organizations, such as customer organizations, suppliers and business partners.

Define Organization Locations

The profiling system allows you to define an organization's physical locations, buildings, floors, and sections. It also allows you to assign a role to each physical location to model the actual physical and functional structure, and in the unique terminology of the organization being profiled.

Profile Users & Contacts

A User, or system administrator, can set up records providing contact information for the User. The User can then enter similar information about other people they interact with who are not Users, for example, vendors or another individual within their organization. This information is used to provide detailed workflow information by defining inputs and outputs for each process of an organization.

Define Business Transaction and Infrastructure Processes

The profiling system addresses both business transaction and infrastructure processes. Business transaction processes are the daily operational processes such as recording a sales order, shipping an order and issuing an invoice. Infrastructure processes are those that develop and manage the infrastructure for an organization.

Pebble Profiler allows each User to define each process that he or she performs. The User defines a number of parameters about each process, such as the inputs and outputs, frequency, drivers of the inputs and outputs, work time and elapsed time. This and other information allows the profiling system to analyze the efficiency and effectiveness of processes and organizational workflows.

Define Process Inputs and Outputs

Organizations usually link processes into an overall workflow. A process is a sequence of tasks performed by one or more workers to accomplish a task. Each process usually has inputs and outputs. The input to a process can be the output from a prior process and the output of a process can be the input to the next process downstream.

Each business process may use one or more inputs and may generate one or more outputs. For example, the inputs to an invoicing process may include an order from a customer and confirmation that the product has been shipped. The output of the process may be an invoice mailed to the customer. The profiling system allows the User organization to model the inputs and outputs of all its processes to identify disconnects as well as other opportunities for improvement.

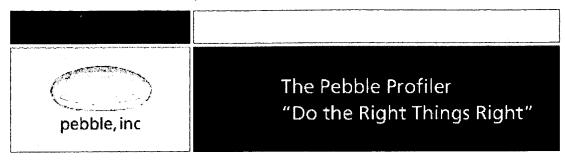
Users can identify the entities with which the processes interact. The source or destination of an input, or output, may be a person, system, business function, location, external organization or any other type of entity. By defining the source and destination of each input, and output, the profiling system can model workflows through an organization and across organizations, as well as individual processes.

Define Drivers of Process Inputs and Outputs

An example of a "driver" for an input may be the shipping clerk inputting information into a computer system that "confirms" the details of a shipment. The driver of an output may be an accountant "approving" an invoice that should be sent to a customer. The profiling system allows the User organization to model drivers of inputs and outputs that determine the frequency and dependency of process inputs and outputs.

Analyze Workflows

The Ånalyst Workbench identifies workflow links and provides you with considerable power and flexibility in reviewing workflows, including swim lane diagrams and flowcharts. These can be at any level of the organization, or even by customer or supplier.



PebbleProfiler Provides Many Benefits

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Improve Integration

- Reduce the time demands on already busy personnel.
- Cut discovery time to weeks. Find out exactly what work is being done by whom.
- Avoid painful surprises. Get full disclosure of all processes and workflow detail.
- Quickly find opportunities to make gains.

Improve an Organization's Operations

- Identify real versus perceived issues by profiling ALL of an organization's activities.
- Reduce the time to start making improvements from weeks, or months, to days.
- · Reduce disasters and failures.
- Increase an organization's gains.

Implement a New System for Less Time and Money

- Reduce system implementation from months to weeks or days.
- · Dramatically reduce costs.
- · Reduce disasters and failures.

Improve an Existing System for Less Time and Money

In time, many organizations experience "application erosion" *, where an existing application no longer fits current users. This can happen because previous users did not pass on necessary information to current users or because

of changes in operations. When the system is out of alignment with the organization, users tend towards ad-hoc, work-around solutions that get the job done but in the process, can introduce damaging errors. At such a point, most companies undertake a search for a new system when in fact the existing system could address the issues faster, cheaper and without the trauma of a new system.

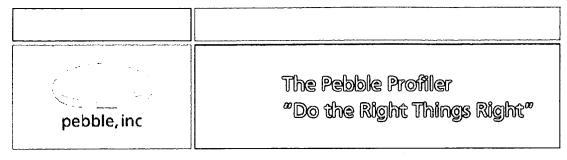
- Improve an organization's current system and save time, money and training for a new system.
- Quickly identify an organization's high-risk areas.
- Quickly replace ad-hoc solutions with more efficient, robust solutions.
- Continually re-align the system as organizational changes occur.

Improve an Organization's Personnel Workflow and Tracking

- Stay current on all job functions.
- Build detailed, up-to-date guides on job functions of all employees.
- Avoid errors by fill-in or temporary employees.
- · Reduce training time and costs.
- · Reduce overall errors and delays.
- · Improve performance.

^{*}For more information on "application erosion" you can view the following articles by Olin Thompson:

- Application Erosion
 Application Erosion Part2: More Causes and Cures



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Pebble Profiler - An Overview

Why Organizations Need More Efficient Profiling

Deficiencies, miscommunications and disconnects exist in all organizations—even in those that think they run a tight ship. More often than not, an organization perceives that it functions perfectly but when it tries to implement a new system or change an existing one, it meets with chaos. Why is this?

There is a saying that if you ask five people how they do something you will get five different answers. Outdated modes of profiling an organization take months and hundreds of thousands, even millions, of dollars to implement, just to profile a small percentage of personnel. Plus, the systems are so complicated that you're bound to get varying results to the same queries, depending upon:

- · Who was interviewed.
- The perceptions or misconceptions of the person interviewed.
- Other biases of the person interviewed.
- Misinterpretations or misunderstandings on the part of the profiler.

Then there's the "as intended" approach to profiling where a company thinks that by virtue of having job descriptions it has an accurate profile. Wrong.

Pebble Profiler: The Right Solution

- Employee-centric approach to profiling
- The fastest way to gather information accurately
- · Reveals infrastructure issues
- Employees can update information in real time, as organizational changes occur.

Whether implementing a new system or making improvements to a current one, it is important to first understand an organization's processes accurately. Utilizing an "employee-centric" approach, Pebble Profiler offers a competitive edge as the fastest way to gather information about employees to identify who, what, where and how processes are implemented throughout their entire organization. Pebble Profiler captures and analyzes an organization's work processes, profiling every possible user quickly and cost-effectively. You get an accurate profile that allows you to surface discrepancies independent of personnel perceptions. The focus then shifts from how good a system is, to the real issue of first exposing and solving an organization's core issues.

As an added benefit, accurate profiling minimizes workflow interruption, should an employee or work group be absent or otherwise unable to perform their duties.

How it Works Step-by-Step

1. Establish the scope, objectives and key issues for your profiling project.

- 2. Determine if any support tables (pre-defined option values) need to be adjusted for their organization. The system can be used without this step but it helps to ensure that the organization gets the desired results.
- 3. Install the system on web-server.
- 4a. Train a few trainers who can help other users as they begin using PebbleProfiler.
- 4b. Provide overview training for the organization's personnel. There is little maintenance once the system is in place, as the Pebble Profiler's unique Q&A approach is easy to understand.
- 5. Your organization's personnel enter their information into the system, describing what functions they do and how they do them.

Then you use the Analyst Workbench to analyze and review employee-processes.

The primary function of the workbench is to convert the individual employee-processes to workflows. The workbench engine links outputs from one employee-process to inputs for other employee-processes and evaluates the connection quality. You can review the connections at the detailed level and export the data to Excel for easier manipulation and review, or put the data into graphical form.

The workbench provides graphical depiction of workflows in two forms: Swim Lane diagrams and process-level diagrams. The Swim Lane feature allows Analysts to model an entire supply chain by identifying flows between external entities and internal operations. Lanes can be 'organizational units' (such as organizations or departments), systems, or business relationships (such as customers or suppliers).

Reports in the workbench give you the details on the processes performed by the employees and allow you to compare employees who perform a particular function or find where the real operating data for the processes exists. You can customize the reports quickly and easily or use a third party report-write to create additional reports.

You can identify opportunities for improvements by creating reports to identify non value-added activities and by reviewing the connection quality of the workflows. The workbench presents connection quality graphically to facilitate selecting areas to address.

How Long Does it Take? Steps 1-4: two to three weeks. Step 5: one to three week. Total: Four to six weeks.

Note: turnaround times are approximate and are based on organizations that aggressively implement their profiling plan.

^{*} Patent Pending



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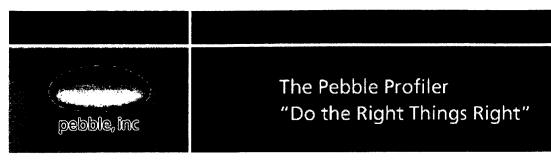
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Welcome to Pebble, Inc.

creators of the world's most cost-effective and efficient profiling software to improve the operations of any organization.

Whether you need to implement a new system at a fraction of the time and cost of typical implementations, help an organization make better use of their current system or improve operations, Pebble Profiler can identify how an organization truly operates and the issues that need to be addressed for success. Pebble Profiler addresses both business transaction and infrastructure processes. From processing sales orders, to helping organizations determine their strengths and weaknesses, Pebble Profiler has the advantages to increase any organization's productivity and bottom line by helping them to see whether or not they're doing the right things right.

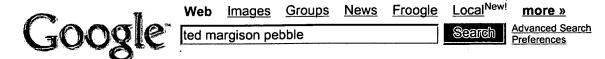
What is Doing the Right Things Right?

By definition, successful organizations do the right things right. "Doing the right things" means providing value to those that can affect the success of an organization, and receiving value in return. "Doing things right" means providing and receiving value without wasting effort or resources. Any activity that does not directly support "doing the right things right" is not adding value. Pebble Profiler can help an organization understand what it needs to do to be successful.

"Injecting technology into a company without process and organizational change creates waste and chaos.

I've been analyzing technology spending in Global 3,500 companies for more than 20 years. One dynamic has remained consistent: many companies spend on technology and fail to generate returns or positive impact on their business. Paradoxically, they expend time and money and increase confusion and pain."

.... George F. Colony, CEO of Forrester; My View: Naked Technology - August 2002.



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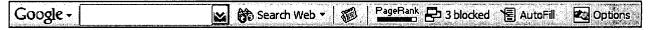
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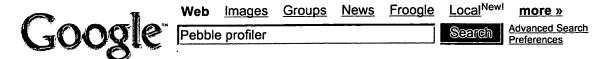
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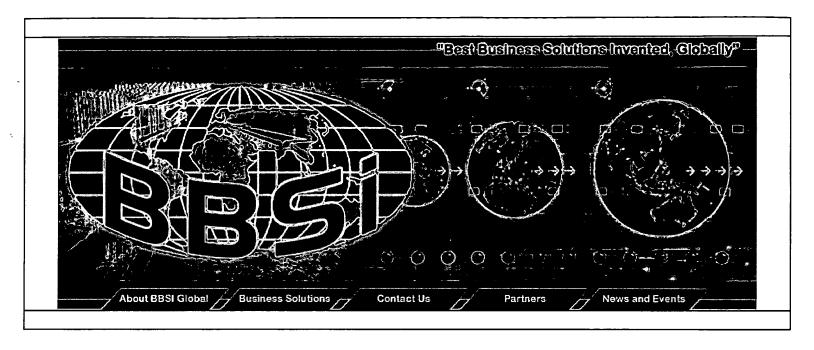
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